# Timor Sea Designated Authority
for the Joint Petroleum Development Area

## 2007 – 2010
STRATEGIC PLAN

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<tr>
<th>Approved by:</th>
<th>Einar Risa</th>
<th>Manuel de Lemos</th>
<th>John Hartwell</th>
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<tr>
<td>Name and Role:</td>
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<td>(Timor-Leste)</td>
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### Revision History

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<th>Rev</th>
<th>Date</th>
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<td>0</td>
<td>23 Feb 07</td>
<td>Issued for use</td>
<td>All TSDA staff</td>
<td>Jose Lobato</td>
<td>E. Risa</td>
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<td>Niny Borges</td>
<td>M. de Lemos</td>
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<td>Nick Kyranis</td>
<td>J. Hartwell</td>
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<td>Andrew Caddy</td>
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<td>Renato Azevedo</td>
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<td>Maria Jose Campos</td>
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<td>Dino da Silva</td>
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<td>Tomas Fernandes</td>
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<td>Henrique Monteiro</td>
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<td>Liz Garrett</td>
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(Only permanently record issued revisions)
1 Vision 2010
To be a benchmark for Timor-Leste organisations and a model for oil and gas regulators.

2 Mission Statement
The Timor Sea Designated Authority shall regulate and manage petroleum resources in the Joint Petroleum Development Area on behalf of Timor-Leste and Australia in accordance with the Timor Sea Treaty by:

- Maximising economic benefits;
- Promoting best health, safety and environmental practices; and
- Developing the institutional and human resource capacity of the Timor-Leste petroleum sector.

3 Goals

Goal 1 Facilitate exploration and development of petroleum resources

Goal 2 Plan and achieve financial deliverables

Goal 3 Contribute to Sunrise development

Goal 4 Increase capacity of Timor-Leste nationals

Goal 5 Facilitate development of Timor-Leste suppliers of goods and services

Goal 6 Develop organisational and operational excellence

4 Strategies

Goal 1 Facilitate exploration and development of petroleum resources

a. Encourage non-exclusive seismic surveying and review results.
b. Sub-divide vacant acreage in accordance with perceived prospectivity.
c. Manage the exploration database.
d. Ensure the TSDA is actively involved at each stage from exploration through to concept selection, submission and approval of development plans.
e. Ensure field and pipeline facilities are constructed, installed, commissioned and monitored in accordance with approved development plans.
f. Encourage the enhanced recovery of existing petroleum resources.

Goal 2 Plan and achieve financial deliverables

a. Monitor and evaluate the commercial and production operations of the Bayu-Undan project including the Darwin LNG operations.
b. Optimise the commercial interests of stakeholders.
c. Ensure financial viability of the TSDA.
Goal 3  **Contribute to Sunrise development**

a. Assist the Governments in the legislative approval process.

b. Ensure TSDA active participation from the start of the concept selection process.

c. Ensure field and pipeline facilities are constructed, installed, commissioned and monitored in accordance with approved development plans.

Goal 4  **Increase capacity of Timor-Leste nationals**

a. Ensure that operators and other companies are giving adequate consideration to, provision of and funding for training, education and employment for Timor-Leste nationals.

b. Facilitate employment of Timor-Leste nationals and the training of all TSDA staff.

Goal 5  **Facilitate development of Timor-Leste suppliers of goods and services**

a. Ensure that operators and other companies foster the use and development of Timor-Leste goods and services, including petroleum-related infrastructure.

Goal 6  **Develop organisational and operational excellence**

a. Ensure risk reduction measures are taken at all stages of the project cycle.

b. Disseminate appropriate information to interested parties.

c. Implement the transfer of the TSDA to its successor organisation.

d. Consult with TSDA employees to determine the most effective and efficient working environment, including management delegation and project timeframe techniques.

e. Develop and maintain the TSDA Management System to ensure good governance.

f. Develop and implement corporate policies through consultation and communication with employees.

g. Assist governments to develop and implement emergency response procedures.