1. Background

- **Strategic Development Plan 2011-2030**
- **Strategic Development Plan**
- **Millenium Development Goals**
- **New Deal for Engagement in Fragile States**

2. Key Achievements

- **Security**
  - New Career Regime for PNTL implemented through establishment of the framework regulating PNTL Promotions and related processes.
  - Focal points for National Directorate of Community Conflict Prevention (DNPCP) established, reinforcing early warning response and conflict prevention capacity.

- **Defesa**
  - F-FDTL’s legal framework established, ensuring democratic control.
  - F-FDTL participated in 2 UN operations in Sudan and Lebanon with logistical support from Australia and training from Portugal.

- **Good Governance**
  - Performance evaluations implemented in government institutions with data collected and recorded.

- **Media**
  - Draft Media Law completed and consulted.
  - Human resources in Secretary of State for Social Communication strengthened through training.
  - Memorandum of Understanding (MOUs) signed with the media.
  - Government internet portal regularly updated with key information.

- **Ministry of State Administration (MAE)**
  - Municipality Commissions established in each District.
  - “Green Paper” Proposal on decentralization socialized in all 13 Districts, led by H. E. the Prime Minister.

- **National Development Agency**
  - Improved contract structure and evaluations resulted in overall better contract management and administration with contractors and other Ministries.

- **National Procurement Commission**
  - Charles Kendall & Partners recruited to support procurement processes (per Strategic Development Plan).
  - 28 competitive tendering processes successfully completed - worth US$81 Million.
Justice
- Justice Sector Strategic Plan designed and approved.
- National legal framework strengthened with key national laws promulgated.
- Judicial Training Centre established as an institution of legal excellence in the country.
- Number of magistrates increased - 51 serving magistrates with another 15 continuing studies.

3. Key Challenges
- Limited human resources.
- Limited coordination between Ministries and with development partners.
- Inadequate infrastructure and equipment.
- DPCM focal points in Government frequently changed or substituted, negatively impacting coordination.
- Collaboration and communication between Ministries remains challenging

4. The Way Forward
- Establish work schedule and time table for sector and subsector.
- Establish clear, systematic lines of coordination between Sector, Development Partners and Civil Society.
- Establish consistent contact with development partners supporting sector and sub-sectors.
- Training as required to build human resources capacity
- Contract specialists as required to more efficiently handle the workload.
- Work to enhance the transfer of knowledge and skills between local and international experts.